



Green House Home D I R E C T O R Y



WELCOME

When the first Green House homes opened in Tupelo, Miss., in 2003, there was certainly more than an inkling that they would be game changers in the field of aging services. But perhaps less known at the time was that some 15 years later, the movement to deinstitutionalize nursing homes and humanize care for elders would sweep the globe. With some 284 homes built in 32 states, and many more on the way, The Green House Project (GHP) can rightfully claim its position as the leader in small-house design and person-directed, relationship-rich living.

As the person who led the development of those first Green House homes at Mississippi Methodist Senior Services, I am proud to take the helm as chair of the Center for Innovation (CFI), the umbrella organization of GHP. I have since had the pleasure of joining a “dream team” of new board members and GHP staff who are poised and eager to take this movement to the next level.

As you will see on pages 6 through 9, the CFI Board of Directors is comprised of experienced and talented leaders from both nonprofit and for-profit sectors whose work spans research, investment, development, and operations. Their passion and dedication to GHP is palpable and we look forward to the next 15 years and beyond as we continue to build bridges, foment revolution, and spread innovation.

This directory includes details about the launch of a new initiative known as Green House 2.0, which, as you will see on page 3, encompasses a host of innovative partnerships and efforts designed to improve the lives of people at many ages, abilities, and levels of care. In addition, this guide contains a comprehensive list of current Green House homes that operate a range of successful skilled nursing, assisted living, short-term rehabilitation, memory care, and veterans’ homes.

The success of GHP is due in no small way to the very generous support of the Robert Wood Johnson Foundation, which recognized the model’s potential early on. Having lived up to this potential and then some, we hope you will join us on our movement to eradicate institutional models and paradigms of care, destigmatize aging, and humanize care for all people.

Sincerely,



Steve McAlilly
Chair, Center for Innovation

GREEN HOUSE ARCHITECTURE

- Small in scale, self-contained, and self-sufficient.
- Designed to reinforce the identity of Elders and eliminate institutional signposts.
- Dedicated public, private, and support spaces that are small, accessible, easy to navigate, and include the following elements:
 - Living and dining rooms and open kitchens with pantries, dens, porches, and yards;
 - Private bedrooms, each with their own bathroom and shower; and
 - Home offices, laundry, and housekeeping closets.
- Outdoor spaces that are easy to access and navigate while creating familiar experiences for Elders.
- Universal-design friendly interior materials, colors, and furnishings that project a sense of warmth and normalcy.



THE GREEN HOUSE 2.0 INITIATIVE

Aging is a global phenomenon that must be addressed at many levels. Never before has there been such an imperative for an approach to aging services that meets the needs and desires of consumers, while also delivering high-quality, affordable care.

Numerous industry experts and analysts assert that senior living developers, owners, and operators must innovate and disrupt the status quo in order to meet the needs of a rapidly aging society. Fifteen years ago, The Green House Project (GHP) introduced the first truly disruptive model of long-term care—a model that stands today as the catalyst for the movement to transform care for older adults.

By leveraging the collective experience, wisdom, and evidence base behind the proliferation of Green House homes, GHP is launching its Green House 2.0 initiative, aimed at propelling forward the organization's leadership in small-house design; person-directed, relationship-rich living; leading-edge dementia care; and much more.

Over the next months and years, Green House 2.0 will broaden its reach and deepen its impact as the organization continues to revolutionize care. Following are highlights of the initiative:

Financial Feasibility Model (FFM): Now a sophisticated tool refined through years of data and evidence, GHP's FFM process, as well as its financial and operational pro-forma, are designed to assist organizations and developers in understanding the financial impact of a development (or the redesign of a "traditional" setting) to assure the long-term success and ROI of each Green House home. In addition, GHP offers expert advice and consulting, perfected over the last 15 years, on many options for financing a development project. The FFM tool supports the creation of projected budgets, FTE neutrality analyses, projected revenue and expenses, and opportunities to maximize household efficiencies.

Workshops and Webinars: With years of data, case studies, testimonials, and more behind the powerful GHP brand, the organization will launch a public education effort via content in the form of webinars and workshops, with experienced developers and architects, that include new case studies illustrating the ROI behind the model.

Cultural Transformation: Now possessing full ownership of the GHP trademark, CFI is in a unique position to embrace its history as leaders of the movement and cast a wider net in educating traditional nursing home providers. This means that creating relationship-rich, person-directed living environments—powered by the Green House philosophy—are possible for those who want to take substantive, albeit smaller, steps toward true culture change.



Dementia Care Approach: GHP's new approach to dementia care, known as Best Life, helps organizations support people living with dementia (PLWD) to live rich and rewarding lives. Rooted in GHP's core values of meaningful life, empowered staff, and real home, Best Life follows four principles:

- **POWER OF NORMAL:** Segregating PLWD from normal society only serves to increase the stigma of dementia. Best Life strives to create a culture of normalcy to allow for individuals to live in the least restrictive environment possible and experience culturally typical activities.
- **FOCUS ON RETAINED ABILITIES:** Best Life dispels the myth that PLWD do not have retained abilities and talents and cannot continue to experience and learn new things. Traditional beliefs, behaviors, and systems reinforce the perception that dementia causes one to be "unable" or "childlike," while Best Life focuses on the value of providing PLWD the ability to experience real relationships with pets, nature, and people of all ages.
- **DIGNITY OF RISK:** The many fears and misperceptions about PLWD perpetuate the notion that they are disabled and in need of restraints, be they chemical, physical, or locked "units." By addressing these fallacies, we ensure person-centered care that is relationship rich while advancing the reality that there is dignity in retaining the right to take risks.
- **ADVOCACY:** Best Life focuses on individuals' retained talents, leading the way to advocate for PLWD to have expanded experiences and choices, as well as the right for rehabilitation.

Embodied Labs: GHP has joined forces with Embodied Labs, an innovative new tech company that immerses its users in the stories of Elders living with a particular disease or condition. Embodied Labs uses virtual reality by having users wear headsets as they spend a few minutes as an Elder, in their world. By using the embodied learning theory, the approach bolsters users to be more confident, empowered, and empathetic as they care for individuals with dementia and other conditions. GHP employs Embodied Labs in the Best Life curriculum to help all those working in Green House homes to approach individuals with more empathy and better educated about the disease.

Project ECHO: Project ECHO (Extension for Community Healthcare Outcomes) is a collaborative model of medical education and care management that empowers clinicians and teachers everywhere to provide better care to more people, right where they live. A nonprofit organization, Project ECHO deploys a disruptive model of multi-point videoconferencing to hold virtual clinics with community providers. In 2019 GHP will become a replication partner with Project ECHO by launching a Best Life ECHO hub site.

International Enthusiasm: GHP has become a global sensation and is attracting interest from all over the world—creating opportunities for GHP to advance its mission around the planet. Representatives from Israel, Canada, Bermuda, Mongolia, Singapore, Panama, and others have made their way to the United States to visit and tour Green House homes and learn about the model firsthand with the goal of taking the knowledge back to their countries and developing Green House homes where they live.

Lifelong Network of Peers: When providers become Green House adopters, they join a unique network of partners (known as LinkedUp) that act as a collaborative community of thought leaders, mentors, and sounding boards for the lifetime of a Green House home. Annual conferences, monthly news bulletins, exclusive webinars, education and training, and model integrity resources are just some of the features of joining LinkedUp.

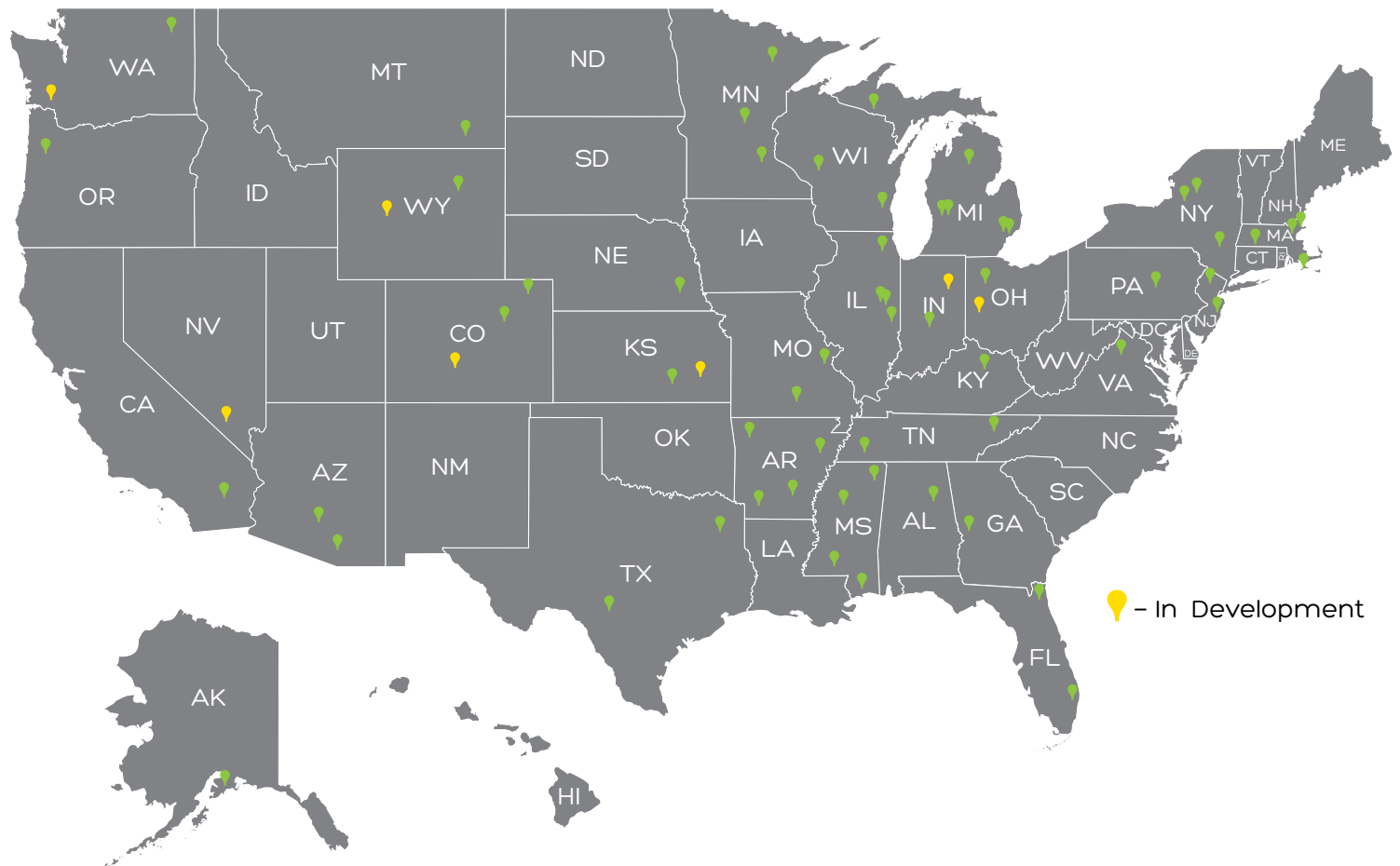
Options to Serve Diverse Populations: Green House homes now include a cross section of people, including veterans and LGBTQ Elders, as well as people living with dementia, individuals with developmental and intellectual disabilities, and those with ALS and MS. Prospective and current adopters are now able to draw from these experiences to serve a multitude of populations who deserve real homes and meaningful lives.

Short-Term Rehab: The Green House model now includes homes with short-term rehabilitation. This relatively new enterprise has already created a consumer-driven experience with positive

outcomes, paving the way for a more diverse payer mix and opportunities to serve a growing population of older adults.

Model Sustainability: Innovation and disruption are indeed transforming care for Elders in the field. But ensuring its sustainability is an important aspect to preventing adopters from slipping back into institutional practices. GHP's Model Enrichment Resource Integrity Tool, or MERIT, is a critical element to ensuring culture change is sustained. Built upon the GHP core values of Real Home, Meaningful Life, and Empowered Staff, MERIT offers a comprehensive review of model fidelity within each home; comparisons to all adopters; and clinical, organizational, and financial outcome measures.

Green House 2.0 envisions homes in every community where the Green House core values and unique architectural design help Elders thrive, and where they, their families, and staff engage in meaningful relationships built on equality, empowerment, and mutual respect.



2019 CENTER FOR INNOVATION BOARD OF DIRECTORS



Maggie Calkins, IDEAS Institute

Dr. Calkins is nationally recognized as a creative, dynamic leader, trainer, and researcher in the field of environments for elders. She is head of Moreland Hills, Ohio-based Innovative Designs in Environments for an Aging Society (IDEAS), a consulting firm, and IDEAS Institute, a nonprofit research institute, both of which are dedicated to exploring the therapeutic potential of the environment—social, organizational, as well as

physical—particularly as it relates to frail and impaired older adults. She is a highly sought-after speaker for conferences in the U.S. and abroad. Dr. Calkins has published extensively and received over \$5 million in grant funding from the National Institutes of Health and foundations to develop training materials and explore the impact of the environment on people living with dementia.



Dan Hermann, Ziegler

Hermann is president and CEO of Ziegler, a privately held investment bank, capital markets, and proprietary investments firm based in Chicago, Ill. He also serves as head of investment banking and sits on Ziegler's board of directors and executive committee. Hermann not only fosters the growth of existing practices, but also pursues potential new practices. With a focus on cross-practice collaboration, he plays an active

role in maximizing synergistic opportunities across all investment practices, especially within the healthcare and senior living sectors. Hermann has structured and led or co-led more than 325 senior living financings exceeding \$8.2 billion, cumulating far-ranging experience in the management, structuring, and financial analysis of every type of senior living financing.



Michele Holleran, Holleran Consulting

Holleran's passion for hearing the voice of the stakeholders started in the 1980s, with a specific interest in customer satisfaction. In 1992, she founded Wrightsville, Pa.-based Holleran, a research and consulting firm focused on understanding satisfaction in senior living and retirement communities. Holleran's influence has transformed the industry's understanding of successful aging, leading to the widespread adoption of engagement as a key metric in resident and employee research. It is this dedication to research and understanding that

propelled Holleran into her role as the first chair of the LeadingAge Larry Minnix Leadership Academy, where she coached leaders to take their skills to the next level. Today, Holleran continues to develop and facilitate leadership courses for LeadingAge state affiliates and multisite provider organizations. In addition to her vast professional experience, she holds an MBA from the Pennsylvania State University and a PhD in Organizational Management, with a specialization in leadership studies, from Capella University.



Steve McAlilly, Mississippi Methodist Senior Services

McAlilly is the president and CEO of Mississippi Methodist Senior Services (MMSS), whose corporate headquarters is in Tupelo, Miss. Established in 1966, MMSS owns and operates twelve retirement communities in eleven locations in Mississippi, serving more than 1,500 residents. It offers affordable levels of care that include independent living, personal care (assisted living), and skilled nursing care. MMSS serves another 200 persons in their homes with Meals on Wheels. Under his leadership in 2003, MMSS developed and opened the nation's first Green House home for long-term care. McAlilly was selected by the United Methodist Association as its Administrator of

the Year in 2004. In 2005, he received Otterbein Homes' Distinguished Service to Aging award for bringing the Green House model of long-term care to the world and was presented the LeadingAge Award of Honor in 2012. In 2015, McAlilly was named Millsaps College's Distinguished Alumnus of the Year. He also serves as a director for Caring Communities Insurance Company. McAlilly received his Bachelor of Science degree in history at Millsaps College in 1977 and his Juris Doctor from the University of Mississippi School of Law in 1980.



Lisa McCracken, Ziegler

Since 2013, McCracken has served as director of senior living research and development at Ziegler. Her primary focus is concentrated on conducting market research and trend analyses for educative purposes in the form of presentation modules, newsletters, and research publications. In addition to providing support to several senior living bankers, she also facilitates the Ziegler CFO HotlineSM, an electronic interchange of information among CFOs of senior living providers, and coordinates regional educational workshops for senior living professionals as part of the Ziegler CFO Workshop Series. Prior to joining Ziegler,

McCracken served as president of Holleran Consulting, where she served as managing partner and vice president of research. Her expertise is in conducting research in the not-for-profit senior living sector, writing white papers and articles on various industry topics, and presenting research findings to providers and experts in the field. McCracken has served on various state, regional and national workgroups such as the LeadingAge Engaging Consumers Cabinet, the Quality First Task Force, and the LeadingAge Education & Planning Committee.



John Ponthie, Southern Administrative Services

Since 2005, Ponthie has exclusively worked in the long-term care industry and has continuously served on the board of directors of the Arkansas Health Care Association since 2007. Ponthie co-owns Southern Administrative Services, which provides administrative support services for 36 nursing homes, including four campuses that encompass 33 Green House homes. He has more than 25 years of experience

in health care administration, including 16 years in hospital management and other ancillary services. Under Ponthie's direction, his company developed the first for-profit Green House homes. He earned a Bachelor of Science degree in business administration from Louisiana State University and a Master of Health Administration degree from Tulane University.



Deb Reardanz, Clark-Lindsey

Reardanz has served as president and CEO of Urbana, Ill.-based Clark-Lindsey, a life plan community that includes 275 residents and 260 employees, since 2009. Prior to that, she served as the organization's vice president and chief financial officer. In 2017, Clark-Lindsey opened Illinois' first Green House Homes (outside the VA system) and advanced regulatory readiness for a more resident-centric, small-home model. Clark-Lindsey received the 2016 LeadingAge Excellence Workplace Award, recognizing its culture of high resident and employee engagement, and the 2016 Community Impact Award from LeadingAge Illinois. Reardanz is a

graduate of the 2012 LeadingAge Leadership Academy program, an organization that represents aging services providers throughout the nation, and served as coach and facilitator for the LeadingAge Illinois leadership program (2013-2015). She currently serves as past chair of the LeadingAge Illinois board of directors. Reardanz holds a Master's in Business Administration from Eastern Illinois University and a bachelor's degree in accountancy from the University of Illinois. She has been a Licensed Certified Public Accountant since 1997 and received her Nursing Home Administrator's license in 1998.



Matthew Trimble, Saint Elizabeth Community

Trimble is COO of Saint Elizabeth Community in Warwick, R.I., where he oversees the operating entities Saint Elizabeth Home (SNF), Saint Elizabeth Manor (SNF), Saint Elizabeth Court (AL), Saint Elizabeth Place (HUD housing), Saint Elizabeth Terrace (HUD housing), and the five adult day centers for Cornerstone Adult Services. Trimble headed up the development and opening of the four Green House homes at Saint Elizabeth Home, which opened in 2017. From 1997 to 2015, Trimble held the position of administrator of Saint Elizabeth Home, and

in 2001, he was responsible for overseeing the development of the new Saint Elizabeth Home building in East Greenwich, R.I. He is a 2012 graduate of Leadership Rhode Island, a former chair of LeadingAge Rhode Island. Trimble is an active member of the American College of Health Care Administrators (ACHCA) and is past-president of the Rhode Island Chapter of ACHCA, where he also served as vice president and treasurer. Trimble graduated magna cum laude from the University of New Hampshire with a degree in health management and policy.



Audrey Weiner, The New Jewish Home, Ret.

Dr. Weiner recently retired as president and CEO of The New Jewish Home and as president of its foundation, the Fund for the Aged. During her 25-year tenure, she worked extensively on the organization's master plan to bring Green House homes to Manhattan and to that end created a small-house model wherein the homes operate as if they were Green House homes, at The New Jewish Home's Sarah Neuman Center. Dr. Weiner is the founding editor of the Journal of Social Work in Long-Term Care, and with Dr. Judah Ronch, edited three texts on culture change in long-term care. Dr. Weiner has

received numerous honors and awards, including the Dr. Herbert Shore Award of Honor, 2018, from the Association of Jewish Aging Services; the LeadingAge New York, Lawrence E. Larson Memorial Award of Honor, 2015; the Jewish Women International, Women to Watch Award, 2003; and was named one of Avenue magazine's Women in Science in 2000. She received her doctorate in social welfare administration from the Graduate Center of the City University of New York and her master's in public health from Yale University. She served as chair of LeadingAge, from 2012 to 2013.



Jill Wilson, Otterbein Senior Life

Wilson is president and CEO of Otterbein Senior Life, a faith-based, not-for-profit ministry based in Lebanon, Ohio. She joined Otterbein in 1997, and has held various positions including chief financial officer, vice president of strategic planning, and executive vice president, leading up to her promotion to CEO in early 2009. Prior to joining Otterbein, Wilson spent her career as a CPA in ever increasing roles of responsibility with certified public accounting firms. Otterbein is the nation's largest provider and national leader in developing "small house" neighborhoods, which offer a revolutionary, person-centered skilled nursing home model designed to look and feel like a real home. Wilson is on the board of

Caring Communities Insurance Company, where she is chair of the underwriting committee. She is past chair of the Ohio Board of Executives of Long-Term Services & Supports, appointed by then-governor, John Kasich, past chair of LeadingAge Ohio, and past treasurer of the United Methodist Association Board. Wilson was named to the 2016 list of Cincinnati Women of Influence by Venue Magazine and is a recipient of the 2017 Everest Leaders and Legends Award. Wilson holds a bachelor's degree in business administration (accounting) from Georgia Southern University, and a master's degree in organizational development from Bowling Green State University.



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Green House Organization	City	Phone	# of Homes	# of Elders	Affiliated with CCRC	Assisted Living (AL)	Skilled Nursing (SNF)	Faith-based	Veterans (VA)	Website
ALASKA										
Providence Seward Medical and Care Center	Seward	(907) 224-2900	4	40			X			alaska.providence.org/locations/psmh
ALABAMA										
Tuscaloosa VA Medical Center	East Tuscaloosa	(205) 554-2000	2	20			X		X	www.tuscaloosa.va.gov
St. Martin's in the Pines	Birmingham	(205) 956-3440	9	90	X		X	X		stmartins.ws/the-cottages.php
ARKANSAS										
The Green House Cottages of Southern Hills	Rison	(870)325-6202	6	72			X			www.cottagesofsouthernhills.com
The Green House Cottages of Wentworth Place	Bentonville	(479) 271-2387	6	72			X			cottagesofwentworthplace.com/
The Green House Cottages of Belle Meade	Paragould	(870) 236-7104	11	132			X			bellemeaderehab.com/
The Green House Cottages of Poplar Grove	Little Rock, AR	(501) 404-0500	10	120			X			www.poplargrove.care
The Green House Homes at Legacy Village	Bentonville	(479) 271-2387	6	60		X				legacyvillagearkansas.org/
ARIZONA										
LifeStream Complete Senior Living at Northeast Phoenix	Phoenix	(623) 933-3333	3	30		X		X		lifestreamliving.com/
LifeStream Complete Senior Living at Youngtown	Youngtown	(623) 933-3333	3	30		X	X	X		lifestreamliving.com/
CALIFORNIA										
Mt. San Antonio Gardens	Pomona	(909) 624-5061	2	20	X		X			msagardens.org/evergreen-villas/
COLORADO										
Hover Community - COMING SOON	Longmont	(303) 772-9292	4	48	X		X			www.hovercommunity.org/green-house-neighborhood-homes.html
Green House Homes at Mirasol	Loveland	970-663-1300	6	60			X			mirasolgreenhousehomes.org/
Washington County Nursing Home	Akron	(970) 345-2211	4	40			X			colorado.gov/pacific/washingtoncounty/nursing-home
FLORIDA										
The Green House Residences at Bartram Park	Jacksonville	(855) 306-3387	2	24	X	X				bartramlakes.org/
The Woodlands at John Knox Village	Pompano	954-783-4041	12	144	X		X			woodlandsjvk.com/
GEORGIA										
The Green House at Calvary	Columbus	(706) 653-2121	2	20		X		X		greenhouse.calvaryministries.com
ILLINOIS										
Captain James A. Lovell Federal Health Care	North Chicago	(847) 688-1900	4	40			X		X	lovell.fhcc.va.gov/
VA Illiana Green House Homes	Danville	(217) 554-3000	4	40			X		X	danville.va.gov/
The Green House Homes at Clark-Lindsey	Urbana	(217) 344-2144	2	24	X	X	X			clark-lindsey.com/

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INDIANA										
The Green House Cottages of Carmel	Carmel	317-910-2845	6	72			X			greenhouseseniorliving.com/
The Green House Village of Goshen	Goshen	574.370.7774	4	48			X			bluediamondcommunities.com/
KANSAS										
Asbury Park	Newton	(316) 283-4770	6	60			X	X		asbury-park.org/
Sun Porch – Smith County - COMING SOON	Topeka	(785) 506-6003	2	22	X		X			www.sunporch.org/
KENTUCKY										
The Homeplace at Midway	Louisville	(502) 254-4200	4	48		X		X		christiancarecommunities.org/
MASSACHUSETTS										
White Oak Cottages	Westwood	(781)320-1999	2	24		X				whiteoakcottages.com/
Leonard Florence Center for Living	Chelsea	(617) 887-0001	10	100			X	XJ		www.chelseajewish.org/short-term-rehab/leonard-florence-center-for-living-chelsea/
JGS Lifecare - Sosin Center	Longmeadow	(413) 567-6211	2	24	X		X	X		jgslifecare.org/
MICHIGAN										
Advantage Living Center - Redford	Redford	(313) 541-6026	2	20	X		X			advantageliving.net/explore-our-communities/redford/
Kalkaska Memorial Health Center	Kalkaska	(231) 258-7574	2	20	X		X			munsonhealthcare.org/kmhclongtermcare
Pinecrest Caring Community	Powers	(906) 497-5244	2	20			X			pinecrestmcf.org/site/
Porter Hills	Grand Rapids	(616) 949-4975	2	20			X	X		porterhills.org/communities/green-house-homes/
Resthaven Care Community	Holland	(616) 796-3600	2	20			X	X		resthaven.org/services/nursing-care/
The Thome Rivertown Neighborhood	Detroit	(313) 259-9000	2	20		X		X		pvm.org/locations/rivertown/
MINNESOTA										
BridgeWater - Hanover	N. Hanover	(763) 463-0708	2	24		X				bridgewatermn.net/
BridgeWater - Janesville	Janesville	(507) 231-1515	2	24		X				bridgewatermn.net/
The Gardens at Episcopal Homes	Saint Paul	(651) 632-8801	6	60	X		X	X		ehomesmn.org/the-green-house
MISSOURI										
Cottages of Lake St. Louis	Lake St. Louis	(314) 259-1044	6	60			X			cottageslsl.com/
West Vue, Inc.	West Plains	(417) 256-2152	3	30	X		X	X		wvi.westvueinc.org/

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MISSISSIPPI										
Riggs Manor	Raymond	(601) 857-5011	2	20		X		X		mss.org/index.php/locations/riggsmanor
The Green House Homes at Traceway	Tupelo	(662) 844-8977	10	112	X		X	X		mss.org/traceway/
Martha Coker Green House Homes	Yazoo City	(662) 746-4621	6	60			X	X		mss.org/index.php/locations/marthacoker
Seashore Highlands	Gulfport	(228) 831-7000	1	10		X		X		mss-seashorehighlands.org
NEVADA										
Villas at Centennial Hills - COMING SOON	Las Vegas		6	72			X			www.ghvillas.com
NEW JERSEY										
Green House Living at Green Hill	West Orange	(877) 384-0564	4	40	X		X			green-hill.com/
Morris Hall Meadows	Lawrenceville	(609) 896-0006	6	60	X		X	X		morrishall.org/
NEW YORK										
The Eddy Village Green	Cohoes	(518) 237-5630	16	192			X			nehealth.com/senior_services/Nursing_Homes/Eddy_Village_Green
St. John's Home Penfield	Rochester	(585) 760-1300	2	20	X		X	X		stjohnshome.com/green-house-project
Jewish Senior Life	Rochester	(585) 427-7760	9	108	X		X	X		jewishseniorlife.org/
OHIO										
The Green House Homes at Willow Ridge	Bluffton	(419) 358-1015	2	20			X	X		mhcoliving.org/willow-ridge
Lima Convalescent - COMING SOON	Lima	(419) 224-9741	2	24			x			limaconvalescenthome.com/
OREGON										
Harold Schnitzer Center for Living	Portland	(503) 535-4000	4	48	X		X	X		www.cedarsinapark.org/long-term-care-portland-oregon/
PENNSYLVANIA										
Londonderry Village Homes	Palmyra	(717) 838-5406	4	40	X		X	X		http://www.lvbh.org/green-houses
RHODE ISLAND										
Saint Elizabeth	East Greenwich	(401) 471-6060	4	48	X		X			stelizabethcommunity.org/
TENNESSEE										
Ave Maria Home	Barlett	(901) 386-3211	9	90			X	X		avemariahome.org/
Jefferson Park at Dandridge	Dandridge	(865) 397-3163	3	30			X			jcnh.org/
VIRGINIA										
The Green House Homes at Woodland Park	Harrisonburg	(540) 564-3400	8	85	X		X	X		vmrc.org/
WASHINGTON										
Jamie's Place	Winthrop	(509) 996-4417	2	12						jamiesplacehomes.org/index.html
The Mustard Seed Project - COMING SOON	Vaughn	(253) 884-9814	3	30		X				http://themustardseedproject.org

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WISCONSIN										
Miravida Living - Eden Meadows	Oshkosh	(920) 651-4000	2	20	X		X	X		lutheranhomes.com/index.php/our-campuses/eden-meadows/eden-green-house-homes.html
Clement J. Zablocki VA Medical Center	Milwaukee	(414) 384-2000	3	30			X		X	milwaukee.va.gov/
Tomah VA Medical Center	Tomah	(608) 372-3971	2	20			X		X	tomah.va.gov/
WYOMING										
Green House Living for Sheridan	Sheridan	(307) 672-0600	4	48			X			sheridangreenhouse.org/
Wyoming Life Resource Center - COMING SOON	Lander	(307) 335-6891	10	100			X			www.health.wyo.gov/behavioralhealth/wlrc/

